



South Nation
Conservation
de la Nation Sud

38 rue Victoria Street, Finch, ON K0C 1K0 Tel: 613-984-2948 Fax: 613-984-2872 Toll Free: 1-877-984-2948 www.nation.on.ca

Board of Directors

Meeting Supplemental Agenda

Date: May 14th, 2026

Time: 9:00 a.m.

Location: Watershed Room, SNC

Address: 38 Victoria Street, Finch, ON K0C 1K0





Board of Directors

Meeting Supplemental Agenda

May 14th, 2026, at 9:00 a.m.

1. New Business
 - a. Update: Estimated Statement of Operations for April 30th, 2026: Johanna 3-4
 - b. Request for Approval: Funding Submission: Phillip 5
 - c. Bill 97 and the Amalgamation of Conservation Authorities: Carl 6-8
 - d. Update: Natural Hazards – Unstable Slopes: Sandra/Ken Presentation

2. Closed Session
 - a. Request for Approval: Land Acquisition: Pat 9-10

Carl Bickerdike,
Chief Administrative Officer.

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To: Board of Directors
From: Johanna Barkley, Director of Finance
Date: May 12, 2026
Subject: Update: Estimated Statement of Operations for April 30th, 2026

RECOMMENDATION:

The Board of Directors receive and file the Estimated Statement of Operations for the year ending December 31st, 2026, as of April 30th, 2026, update.

DISCUSSION:

The Net Overall amount represents total expenditures, operating, capital, and project, minus total revenue. The operational budget is the day-to-day expenses the Authority requires for normal activities. Expenses for projects are normally for a fixed term period. Capital expenditures are as per SNC's *Tangible Capital Assets Policy* revised in August 2021. "Tangible" capital assets are goods that have a life expectancy of more than one (1) year, and costs normally over \$5,000, with some exceptions. This Policy can be reviewed at any time, if necessary.

Currently, Senior Management Team, and Project Leads are estimating a \$184,000 surplus. A full review of 2026 revenues and expenditures will continue through to the end of 2026.

The final 2026 reserve transfer will be presented to the applicable Board along with the audited financial statements in 2027.

FINANCIAL IMPLICATIONS/ADHERENCE TO SNC POLICY:

Compliance with Budget

The 2026 budget represents the Board of Directors approved Budget of January 20th, 2026.

SNC Policy Adherence:

SNC approved Policies are adhered to.

Johanna Barkley,
Director of Finance.

Attachments: Estimated Statement of Operation



ESTIMATED STATEMENT OF OPERATIONS As of April 30, 2026	YTD Actuals	Final Budget	Updated Forecast
EXPENDITURES			
OPERATING EXPENSE			
Resource Management			
Water Response Programs	151,878	202,598	52,878
Partner Programs	17,647	851,137	1,376,830
Landowner Stewardship Outreach	73,216	661,992	1,553,319
Total Resource Management	242,741	1,715,726	2,983,027
Property & Approvals			
Property	518,528	1,741,375	2,258,046
Approvals	491,930	1,642,487	1,636,680
Total Property & Approvals	1,010,458	3,383,862	3,894,726
Corporate & Community Services			
Corporate Services	524,886	1,618,658	1,585,040
Information Management and Technology	-	-	-
Communications and Outreach	111,660	345,477	352,631
Total Corporate & Community Services	636,547	1,964,135	1,937,670
TOTAL OPERATING EXPENSE	1,889,745	7,063,724	8,815,423
CAPITAL and PROJECT EXPENSE			
Resource Management			
Capital	4,376	100,610	104,986
Projects	450,358	2,319,094	2,161,261
Total Resource Management	454,733	2,419,705	2,266,247
Property & Approvals			
Capital	28,562	883,741	883,741
Projects	-	-	-
Total Property & Approvals	28,562	883,741	883,741
Corporate & Community Services			
Capital	-	25,000	25,000
Projects	-	-	-
Total Corporate & Community Services	-	25,000	25,000
TOTAL CAPITAL AND PROJECT EXPENSE	483,295	3,328,446	3,174,988
TOTAL OVERALL EXPENSE	2,373,041	10,392,169	11,990,410
REVENUE			
Other Sources	1,353,363	4,487,878	5,944,900
General Levy	1,615,825	4,847,480	4,847,480
Capital Levy	69,697	209,093	209,093
Special Levy	260,072	497,000	823,288
Source Protection	37,291	153,221	153,221
MNRF (Regular)	-	91,070	91,070
TOTAL REVENUE	3,336,248	10,285,742	12,069,052
NET OVERALL	(963,208)	106,427	(78,642)
Transfer To / (From) Reserve	(25,000)	(106,427)	(105,584)
Cash (Surplus) Beginning of Year		-	-
Cash Deficit / (Surplus) End of Year	(988,208)	(0)	(184,226)



To: Board of Directors
From: Phillip Dagenais, Water Resources Specialist
Date: May 14th, 2026
Subject: Request for Approval: Funding Submission

RECOMMENDATION:

The Board of Directors approve a funding submission to the Green Municipal Fund for the Adaptation in Action grant, in partnership with the Municipality of Casselman, requesting up to \$1,000,000 to support the Casselman Dam Concrete Rehabilitation project.

DISCUSSION:

Green Municipal Fund: Adaptation in Action

The Adaptation in Action grant is open to Canadian municipal governments and municipal partners. The fund is aimed at enhancing long-term climate resilience in communities.

Project: Casselman Dam Concrete Rehabilitation
Request: up to \$1,000,000
Cost-share: 60% funding with 40% matching required. An additional 10% funding may be eligible for municipalities with population under 10,000.
Purpose: The Municipality of Casselman is interested in partnering with South Nation Conservation (SNC) to apply for the grant as part of a funding stream to help with the Casselman Dam Concrete Rehabilitation project. Rehabilitation work includes repairs to the sluiceway and downstream face of the dam. Project has three phases, one each year between 2026 – 2028. SNC can lead an application, however, a municipal lead is also required to apply.

FINANCIAL IMPLICATIONS/ADHERENCE TO SNC POLICY:

Compliance with Budget: The project is included in the Budget, with additional required funding from reserves, pending approval.

SNC Policy Adherence: All expenditures will adhere to SNC's Purchasing Policy. All activities to undertake the projects will adhere to SNC's Health and Safety Policy.

Programs and Services Category: Category 1 – Mandatory Programs: Water and Erosion Control Infrastructure.

Phillip Dagenais,
Water Resources Specialist.



To: Board of Directors
From: Carl Bickerdike, Chief Administrative Officer
Date: May 12, 2026
Subject: Bill 97 and the Amalgamation of Conservation Authorities

RECOMMENDATION:

The Board of Directors receive and file the report regarding Bill 97 and changes to the Conservation Authorities Act resulting in the amalgamation of existing authorities; and

FURTHER THAT: The Board request that the report be circulated to member municipalities as a memo from the Board of Directors.

DISCUSSION:

Bill 97 – Plan to Protect Ontario Act (Budget Measures), 2026 received Royal Assent on April 24, 2026. The Bill amends the *Conservation Authorities Act* (the Act) to restructure Ontario's conservation authority system through the amalgamation of Ontario's **36 Conservation Authorities into 9 Regional Conservation Authorities**.

Under this framework, South Nation Conservation will amalgamate with Raisin Region Conservation Authority, Rideau Valley Conservation Authority, and Mississippi Valley Conservation Authority (the predecessor authorities) to form the **Saint Lawrence River Regional Conservation Authority**.

The amendments are intended to streamline governance, improve consistency across the province, and reduce administrative duplication, while maintaining watershed-based environmental protection and public safety services.

The SNC Board of Directors previously voiced its concerns related to the amalgamation. Some of these concerns were addressed through the public consultation process while others remain outstanding. Although we reiterate that we do not feel these changes were necessary in our region, the Board of Directors and staff of SNC are committed to working constructively with the Province and our partners in the new Saint Lawrence River Regional Conservation Authority, to make the transition as smooth as possible and ensure the uninterrupted delivery of programs and services.

Amalgamation and Transition:

- Existing Conservation Authorities will be amalgamated into nine Regional Conservation Authorities
- The legislated transition date is **February 1, 2027**, or a later date if prescribed by regulation
- All rights, obligations, assets, liabilities, employees and agreements of the predecessor authorities will transfer automatically under the legislation to the new Regional Conservation Authorities



- Until the transition date, existing Authorities continue to operate under their current mandates and governance structures.

Provincial and Ministerial Oversight:

- The new **Ontario Provincial Conservation Agency (OPCA)** is responsible for overseeing and coordinating the transition
- The *Act* provides for temporary transition governance mechanisms, including a transition committee chaired by a Project Executive appointed by OPCA
- Each predecessor Conservation Authority is required to appoint two members to the transition committee within 90 days of Royal Assent
- During the transition period, the Minister of the Environment, Conservation and Parks may issue binding directions and restrict certain actions, such as boundary changes, certain capital expenditures, disposal of assets, organizational restructuring, and governance changes.

Financial and Budget Considerations:

- Existing Conservation Authorities are expected to approve their 2027 budgets by December 2026
- These budgets are expected to serve as business unit budgets within the new Regional Conservation Authority for the 2027 fiscal year
- It is expected that the 2027 levy will be paid by lower-tier and single-tier municipalities, consistent with existing practice.

Governance and Board Appointments (New Regional Authority):

- The new Regional Conservation Authority will be governed by a board appointed by participating municipalities
- Municipal councils will make appointments in accordance with the *Act* and forthcoming regulations, which are expected to address board composition, appointment allocation, and voting structures
- Existing boards remain in place and continue to govern their respective Conservation Authorities until the transition date
- Additional details for the Saint Lawrence River Regional Conservation Authority will be confirmed through regulation and transition planning.

What Municipalities Should Expect:

- A provincially led transition coordinated through the OPCA
- Continued delivery of Conservation Authority programs and services throughout the transition
- Further regulatory details on governance and representation from the OPCA prior to the transition date
- Ongoing communication and engagement as implementation progresses.

What Does Not Change:

- Core programs and services, including flood and erosion hazard management, development review and permitting, watershed monitoring, and stewardship
- The watershed-based approach to environmental protection and public safety



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- Municipal participation in governance and funding during the transition period.

South Nation Conservation will continue to update and brief member municipalities as information becomes available.

FINANCIAL IMPLICATIONS/ADHERENCE TO SNC POLICY:

Compliance with Budget: N/A

SNC Policy Adherence: N/A

Programs and Services Category: N/A

A handwritten signature in blue ink, appearing to read 'C. Bickerdike', written over a horizontal line.

Carl Bickerdike,
Chief Administrative Officer.