SOUTH NATION RIVER CONSERVATION AUTHORITY Financial Statements

Year Ended December 31, 2021

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of South Nation River Conservation Authority are the responsibility of management and have been approved by the Board.

The financial statements of South Nation River Conservation Authority have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. A summary of the significant accounting policies are described in Note 2 of the financial statements. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The Authority's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. The Board also considers, for approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited by Baker Tilly REO LLP, independent external auditors appointed by the authority, in accordance with Canadian auditing standards. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Authority's financial statements.

Chairman

Linda Hutchinson, Director

Finch, ON April 21, 2022



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INDEPENDENT AUDITOR'S REPORT

To the Members of South Nation River Conservation Authority

Opinion

We have audited the financial statements of South Nation River Conservation Authority (the Authority), which comprise the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2021, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO)

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Independent Auditor's Report to the Members of South Nation River Conservation Authority (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Balen Tilly REO LLP

Winchester, Ontario April 21, 2022

Chartered Professional Accountants, Licensed Public Accountants



SOUTH NATION RIVER CONSERVATION AUTHORITY Statement of Financial Position Year Ended December 31, 2021

	2021	2020
FINANCIAL ASSETS		
Cash	\$ 3,707,167	\$ 2,835,543
Accounts receivable	1,351,224	1,520,485
Receivable from municipalities (Note 4)	366,985	424,505
	5,425,376	4,780,533
LIABILITIES		
Accounts payable and accrued liabilities	652,167	728,394
Deferred income (Note 5)	1,717,063	1,239,149
	2,369,230	1,967,543
NET FINANCIAL ASSETS	3,056,146	2,812,990
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 6)	10,849,510	10,393,755
Assets under construction	8,172	-
Prepaid expenses	50,535	73,282
	10,908,217	10,467,037
ACCUMULATED SURPLUS (Note 11)	\$ 13,964,363	\$ 13,280,027

ON BEHALF OF THE BOARD

Chairman Director

SOUTH NATION RIVER CONSERVATION AUTHORITY Statement of Changes in Net Financial Assets Year Ended December 31, 2021

						-
		Budget 2021	-	Actual 2021		Actual 2020
Net surplus for the year	ø	(444 245)	•	004.000	•	40.000
	\$	(111,315)	\$	684,336	\$	43,090
Acquisition of tangible capital assets		(541,883)		(755,824)		(370,282)
Contributed tangible capital assets		-		(8,400)		(60,666)
Proceeds on disposal of tangible capital assets		-		6,500		-
Change in assets under construction				(8,172)		
Gain on disposal of tangible capital assets		-		(5,742)		-
Depreciation		285,112		307,711		314,885
Change in prepaid expenses	g 	-		22,747		(17,483)
Increase (decrease) in net financial assets in the						
year		(368,086)		243,156		(90,456)
Net financial assets, beginning of year		2,812,990		2,812,990		2,903,446
Net financial assets, end of year	\$	2,444,904	\$	3,056,146	\$	2,812,990

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Continuity of Reserves** Year Ended December 31, 2021

	b	Balance, eginning of year	(From operations	To	operations	E	Balance, end of year
RESERVES								
Operating	\$	917,546	\$	118,492	\$		\$	1,036,038
Capital projects	Ψ	940,371	Ψ	170,327	Ψ	-	Þ	1,110,698
Stabilization		-		188,685		-		188,685
Water Control Structure		133,350		5,951		-		139,301
Sewage systems inspections		68,666		130,072		-		198,738
Dr. Jackson - Forestry programs		10,705		75		-		10,780
Findlay Creek		272,864		1,903		1,949		272,818
Environmental Projects		33,458		2,517		6,500		29,475
MNR revenue sharing		156,142		590		143,781		12,951
School programs		2,324		16		-		2,340
Land acquisition - forestry		46,799		328		-		47,127
Memorial fund		58,307		405		982		57,730
Year ended December 31, 2021	\$	2,640,532	\$	619,361	\$	153,212	\$	3,106,681
Year ended December 31, 2020	\$	2,600,371	\$	100,436	\$	60,275	\$	2,640,532

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Operations** Year Ended December 31, 2021

		Budget 2021	 Actual 2021		Actual 2020
REVENUE					
Ministry of Natural Resources and Forestry Source water protection Municipal levies Special levies Federal - other funding Provincial - other funding Municipal - other funding Other sources	\$	91,070 85,262 3,629,611 828,016 53,325 76,335 524,920 1,569,452	\$ 91,070 101,875 3,629,611 767,978 352,505 73,062 510,846 1,688,867	\$	91,070 92,331 3,492,376 628,006 281,032 51,317 429,702 1,236,199
TOTAL OPERATING REVENUE		6,857,991	 7,215,814		6,302,033
RESOURCE MANAGEMENT (Schedule 1) Water response programs Partner programs Projects		488,642 1,021,174 390,594 1,900,410	198,898 1,059,020 193,603 1,451,521		467,998 958,877 76,209 1,503,084
PROPERTY & APPROVALS (Schedule 2)	_	1,300,410	1,451,521		1,505,064
Property Approvals Projects		1,334,280 1,188,644 485,720	1,099,888 1,368,177 695,486		1,179,497 1,242,995 402,396
		3,008,644	3,163,551		2,824,888
CORPORATE & COMMUNITY SERVICES (Schedule Corporate services Information management and technology	<i>3)</i>	1,231,269	1,115,881		1,146,248
Communications and outreach		194,900 348,971	119,555 373,259		146,309 323,529
		1,775,140	1,608,695		1,616,086
TOTAL OPERATING EXPENSES DEPRECIATION		6,684,194 285,112	6,223,767 307,711		5,944,058 314,885
TOTAL EXPENSES		6,969,306	6,531,478		6,258,943
NET SURPLUS		(111,315)	684,336	140	43,090
ACCUMULATED SURPLUS, BEGINNING OF YEAR		13,280,027	13,280,027		13,236,937
ACCUMULATED SURPLUS, END OF YEAR	\$	13,168,712	\$ 13,964,363	\$	13,280,027

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Cash Flows** Year Ended December 31, 2021

		2021	2020
OPERATING ACTIVITIES			
Net surplus Items not affecting cash:	\$	684,336	\$ 43,090
Depreciation		207 744	244.005
Contributed tangible capital assets		307,711	314,885
Gain on disposal of tangible capital assets		(8,400)	(60,666)
Cam on disposal of tangible capital assets		(5,742)	
		977,905	297,309
Changes in non-cash working capital:			
Accounts receivable		169,261	(438,042)
Receivable from municipalities		57,520	53,739
Accounts payable and accrued liabilities		(76,227)	(34,932)
Deferred income		477,914	138,581
Prepaid expenses	N-	22,747	(17,483)
	1 2	651,215	 (298,137)
Cash flow from (used by) operating activities		1,629,120	(828)
CAPITAL ACTIVITIES			
Purchase of tangible capital assets		(755,824)	(370,282)
Purchase of tangible capital assets under construction		(8,172)	(370,202)
Proceeds on disposal of tangible capital assets		6,500	_
Cash flow used by capital activities		(757,496)	(370,282)
INCREASE (DECREASE) IN CASH FLOW		871,624	(371,110)
CASH - BEGINNING OF YEAR	_	2,835,543	 3,206,597
CASH - END OF YEAR	\$	3,707,167	\$ 2,835,543

1. DESCRIPTION OF BUSINESS

The South Nation River Conservation Authority (the "Authority") is established under the Conservation Authorities Act - Ontario. It acts as the agent for water and land conservation and management for its member municipalities.

The Authority is a registered charity and, as such, is exempt from income tax and may issue tax receipts to donors.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Significant Accounting Policies

The financial statements of the Authority are the responsibility of and prepared by management in accordance with the Canadian public sector accounting standards.

Revenue and expenditures are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable and an expenditure is recognized when incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Cash and cash equivalents

Cash includes cash held in banks and cash on hand.

Financial instruments policy

The financial statements of the Authority are the representations of management prepared in accordance with the Chartered Professional Accountants of Canada Public Sector Handbook, that sets out generally accepted accounting principles for public sector organizations in Canada. The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards.

Deferred income

The Authority receives certain amounts from other entities, the proceeds of which may only be used in the conduct of certain programs or completion of specific work. Further, certain user charges and fees are collected but for which the related services have yet to be performed. These amounts are recognized as revenue when the related expenditures are incurred or services performed.

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the members of the Board of Directors of the Authority. Increases or decreases in these reserves are made by appropriations to or from reserves.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives on a declining balance basis at the following rates and methods:

Buildings	10 to 40 years	straight-line method
Equipment		straight-line method
Furniture and fixtures		straight-line method
Vehicles	5 to 10 years	straight-line method
Computer and networking equipment	3 to 5 years	straight-line method
Computer software	3 to 5 years	straight-line method
Parking lot and other land improvements	10 to 20 years	straight-line method
Flood control structures	50 years	straight-line method

One half of the above rates are used in the year of acquisition.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Tangible capital assets received as unrestricted contributions are recorded at fair market value at the date of receipt and are also recorded as revenue. Tangible capital assets received as restricted contributions are recorded at fair market value at the date of receipt and are applied directly to accumulated surplus.

The organization regularly reviews its tangible capital assets to eliminate obsolete items

The organization has capitalization thresholds. For all additions of tangible capital assets, including pooled assets, the following capitalization thresholds apply: Land improvements, buildings, and flood control structures - \$10,000; all other tangible capital assets - \$5,000.

Revenue Recognition

The Authority follows the deferral method of accounting for contributions. Government assistance is recorded as revenue when eligible claims are determined and the expenditure incurred. Levies on member municipalities are recorded after Board of Directors' approval and recorded as revenue in the year levied. When revenue from special programs is received in advance of the related expenditure, such revenue is deferred until the year in which the expenditure is incurred.

Donated materials and services

Donated materials and services are recorded at fair market value if they would otherwise have been purchased.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributed services

Volunteers contribute a significant amount of their time each year. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Pension Plan

The Authority accounts for its participation in the Ontario Municipal Employees Retirement Systems (OMERS) as a defined benefit pension plan.

Use of Estimates

Since precise determination of many assets and liabilities is dependant upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and assumptions. These have been made using careful judgments. Actual results could differ from management's best estimates as additional information becomes available in the future. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known. Areas where estimations are used include accrued liabilities, deferred revenue, useful life of tangible capital assets and allowance for doubtful accounts.

3. FINANCIAL INSTRUMENTS

The Authority is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Authority's risk exposure and concentration as of December 31, 2021.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Authority is exposed to credit risk from customers. In order to reduce its credit risk, the Authority reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Authority is exposed to a high concentration of credit risk as one entity represents 67% of accounts receivable and one entity represents 93% of receivable from municipalities (Note 4). The Authority has deemed all amounts receivable at year end to be collectible. There has been no change to the risk exposure from the prior year.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Authority is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, long-term debt, obligations under capital leases, contributions to the pension plan, and accounts payable.

SOUTH NATION RIVER CONSERVATION AUTHORITY Notes to Financial Statements

Year Ended December 31, 2021

3. FINANCIAL INSTRUMENTS (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Authority is mainly exposed to XXX risk and XXX risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Authority manages exposure through its normal operating and financing activities. The Authority is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

Unless otherwise noted, it is management's opinion that the Authority is not exposed to significant other price risks arising from these financial instruments.

4.	RECEIVABLE FROM MUNICIPALITIES		
		 2021	2020
	Due from various municipalities for their portion of the funds used to purchase and renovate the head office in Finch. Receivable in blended payments with interest charged at		
	approximately prime less 1.00%, due in 2027.	\$ 366,985	\$ 424,505
	Principal repayment terms are approximately:		
	2022 2023 2024 2025 2026 Thereafter	\$ 58,531 59,560 60,607 61,672 62,756 63,859 366,985	

5. DEFERRED INCOME

	k	Balance, peginning of year	Fu	nds received	Fu	unds earned	2021
Resource Management Partner programs Projects	\$	299,810 166,616	\$	870,643 81,236	\$	(751,366) (79,677)	\$ 419,087 168,175
	_	466,426		951,879		(831,043)	587,262
Property & Approvals Buildings & infrastructures Community lands Development review Sewage systems review Source water protection Projects		7,894 474,526 29,394 114,429 11,543 62,424 700,210		4,214 463,136 534,324 444,489 - 450,290 1,896,453		(12,108) (428,229) (546,230) (410,373) (11,543) (373,966) (1,782,449)	509,433 17,488 148,545 - 138,748 814,214
Corporate & Community Services Corporate services Communications & outreach	-	72,513 72,513		239,074 4,000 243,074			239,074 76,513 315,587
	\$	1,239,149	\$	3,091,406	\$	(2,613,492)	\$ 1,717,063

6. TANGIBLE CAPITAL ASSETS

<u>Cost</u>	 2020 Balance		Additions	[Disposals		2021 Balance
Land Buildings Equipment Furniture and fixtures Vehicles Computer and networking equipment Computer software Parking lot and other land improvements Flood control structures	\$ 7,701,243 1,247,371 877,563 236,462 362,699 600,381 133,927 372,059 4,814,000	\$	546,813 - 124,648 - 61,617 31,146 -	\$	- 27,818 - 34,153 - -	\$	8,248,056 1,247,371 974,393 236,462 390,163 631,527 133,927 372,059 4,814,000
	\$ 16,345,705	\$	764,224	\$	61,971	¢	17,047,958
Accumulated Amortization	2020 Balance	Ar	nortization	An	cumulated nortization Disposals		2021 Balance
Buildings Equipment Furniture and fixtures Vehicles Computer and networking equipment Computer software Parking lot and other land improvements Flood control structures	\$ 376,232 419,441 218,126 257,302 515,852 126,129 187,927 3,850,941	\$	33,294 74,817 3,356 36,010 48,306 4,550 23,138 84,240	\$	27,818 - 33,395 - - -	\$	409,526 466,440 221,482 259,917 564,158 130,679 211,065 3,935,181
	\$ 5,951,950	\$	307,711	\$	(61,213)	\$	6,198,448

6. TANGIBLE CAPITAL ASSETS (continued)

Net book value		2021	2020
Land Buildings Equipment Furniture and fixtures Vehicles Computer and networking equipment Computer software Parking lot and other land improvements Flood control structures	\$	8,248,056 837,845 507,953 14,980 130,246 67,369 3,248 160,994 878,819	\$ 7,701,243 871,139 458,122 18,336 105,397 84,529 7,798 184,132 963,059

7. RESERVES

a) Revenue Sharing

In accordance with the Ministry of Natural Resources and Forestry Revenue Sharing Policy, \$590 (2020 - \$2,430) interest received during the year has been transferred to the revenue sharing reserve.

b) School Programs and Memorial Fund

These reserves were established in 1998 to receive specified donations that are used to fund the School Programs and the Memorial Fund.

8. CONTINGENCIES

Under the Forestry Act, the Authority may be liable to the Ministry of Natural Resources and Forestry for an amount not greater than 50% of the proceeds from sale of lands for which acquisition grants were received from the Ministry of Natural Resources and Forestry. As of December 31, 2021 management is not aware of any liability in this regard.

9. CREDIT FACILITIES - ROYAL BANK

The Authority has an authorized \$1,000,000 revolving demand facility by way of Royal Bank Prime based loans bearing interest at prime less 0.50% and Bankers' Acceptance with an acceptance fee of 0.40%.

This facility is secured by:

- a) General security agreement signed by the borrower constituting a first ranking security interest in all personal property of the borrower; and
- b) Borrowing resolution.

At year end, \$1,000,000 (2020 - \$1,000,000) was available on this facility.

10. PENSION PLAN

The Authority makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer retirement pension plan, on behalf of its eligible employees. The plan is a defined pension benefit plan, which specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay. Employers and employees contribute equally to the plan.

As OMERS is a multi-employer defined benefit pension plan, any pension plan surpluses or deficits are a joint responsibility of all eligible organizations and their employees. As a result, the Authority does not recognize any share of the OMERS pension funding deficit of \$3,131,000,000 (2020 - 3,211,000,000) as the Authority's portion of the amounts is not determinable. Contributions made by the Authority to OMERS for 2021 was \$219,755 (2020 - \$209,986).

11. ACCUMULATED SURPLUS

	2021	2020
Accumulated surplus consists of: Tangible capital assets Tangible capital assets under construction Reserves Surplus - operations	\$ 10,849,510 8,172 3,106,681	\$ 10,393,755 - 2,640,532 245,740
	\$ 13,964,363	\$ 13,280,027

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

SOUTH NATION RIVER CONSERVATION AUTHORITY Resource Management(Schedule 1) Year Ended December 31, 2021

	2021		
RESOURCE MANAGEMENT Salaries and employee benefits Tree planting material and services Grants Contracted and technical service	\$ 643,005 333,824 326,584	\$	736,764 205,839 417,109
Travel and training Supplies Consultants and legal fees Advertising and promotion	98,605 13,805 10,814 6,238 5,385		67,314 11,130 14,904 27,965 9,877
Equipment repairs and maintenance Vehicle Leases Program support Committee meetings	4,158 3,370 1,760 1,586 1,194		3,911 2,458 - 1,891
Memberships Bank charges and interest	 1,194 1,169 24 1,451,521	\$	2,369 1,529 24 1,503,084

SOUTH NATION RIVER CONSERVATION AUTHORITY Property & Approvals (Schedule 2) Year Ended December 31, 2021

	2021			2020	
PROPERTY & APPROVALS Salaries and employee benefits	\$	2 462 459	\$	2 142 922	
Contracted and technical service	Φ	2,463,458 279,138	Φ	2,143,822 284,724	
Supplies		82,163		105,994	
Vehicle		78,210		77,664	
Property taxes and drainage assessment		62,157		59,223	
Consultants and legal fees		60,162		51,326	
Equipment repairs and maintenance		44,682		20,348	
Utilities		34,220		32,382	
Leases		17,137		12,427	
Travel and training		15,566		16,111	
Insurance		11,063		7,525	
Telephone		6,588		5,735	
Advertising and promotion		5,139		2,410	
Memberships		3,541		3,781	
Bank charges and interest		327		261	
Tree planting material				1,155	
	\$	3,163,551	\$	2,824,888	

SOUTH NATION RIVER CONSERVATION AUTHORITY Corporate & Community Services (Schedule 3) Year Ended December 31, 2021

	2021			2020	
CORPORATE & COMMUNITY SERVICES Salaries and employee benefits Insurance Contracted and technical service Consultants, legal and audit fees Equipment, software, repairs and maintenance Telephone and internet Advertising and promotion Conservation Ontario levy Board and committee meetings Supplies Travel and training Memberships	\$	1,055,044 103,408 93,692 61,270 41,730 41,181 35,189 35,182 34,118 29,108 22,736 22,393	\$	1,096,427 82,816 101,663 46,256 40,006 37,507 25,456 35,509 39,971 40,700 21,648 22,275	
Bank charges and interest Grants Program support	_	16,742 11,394 5,508		11,639 11,981 2,232	