SOUTH NATION RIVER CONSERVATION AUTHORITY Financial Statements

Year Ended December 31, 2023

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The financial statements of South Nation River Conservation Authority are the responsibility of management and have been approved by the Board.

The financial statements of South Nation River Conservation Authority have been prepared in accordance with Canadian public sector accounting standards (PSAS). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. A summary of the significant accounting policies are described in Note 2 of the financial statements. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The Authority's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the financial statements. These systems are monitored and evaluated by management.

The Board of Directors is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. The Board also considers, for approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited by Baker Tilly REO LLP, independent external auditors appointed by the authority, in accordance with Canadian auditing standards. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Authority's financial statements.

S∕te/ve Densham, Chair

Johanna Barkley, Director of Finance

Finch, ON March 21, 2024



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INDEPENDENT AUDITOR'S REPORT

To the Members of South Nation River Conservation Authority

Opinion

We have audited the financial statements of South Nation River Conservation Authority (the Authority), which are comprised of the statement of financial position, statement of changes in net financial assets, statement of continuity of reserves, statement of operations, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies .

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2023, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Authority in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

Independent Auditor's Report to the Members of South Nation River Conservation Authority (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Baker Tilly REO LLA

Winchester, Ontario March 21, 2024

Chartered Professional Accountants, Licensed Public Accountants

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Financial Position** Year Ended December 31, 2023

	2023	3 2022
FINANCIAL ASSETS		
Cash	\$ 4,804,076	\$ 5,287,390
Accounts receivable	1,832,874	1,635,465
Receivable from municipalities (Note 4)	248,894	308,453
	6,885,844	7,231,308
LIABILITIES		
Accounts payable and accrued liabilities	944,855	930,928
Deferred income (Note 5)	2,138,057	
	3,082,912	3,694,913
NET FINANCIAL ASSETS	3,802,932	3,536,395
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 6)	14,114,683	11,465,563
Tangible capital assets under construction	179,790	
Prepaid expenses	88,385	
	14,382,858	11,642,535
ACCUMULATED SURPLUS (Note 11)	\$ 18,185,790	\$ 15,178,930

ON BEHALF OF THE BOARD	
	Chair
0 10	
Bartley	Director of Finance

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Changes in Net Financial Assets** Year Ended December 31, 2023

	Budget 2023	Actual 2023	Actual 2022
Net surplus for the year	\$ 1,330,333	\$ 3,006,860	\$ 1,214,567
Acquisition of tangible capital assets	(1,863,300)	(2,166,648)	(877,361)
Contributed tangible capital assets	-	(835,000)	(47,333)
Proceeds on disposal of tangible capital assets	-	19,925	1,950
Change in assets under construction		(78,883)	(92,735)
Gain on disposal of tangible capital assets	-	(336)	(1,950)
Depreciation	309,317	332,942	308,641
Change in prepaid expenses	 -	(12,323)	(25,530)
Increase (decrease) in net financial assets in the			
year	(223,650)	266,537	480,249
Net financial assets, beginning of year	 3,536,395	3,536,395	3,056,146
Net financial assets, end of year	\$ 3,312,745	\$ 3,802,932	\$ 3,536,395

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Continuity of Reserves** Year Ended December 31, 2023

	Balan beginr of ye	ning	From operation	•	OJ	To perations	Balance, end of year
RESERVES							
Operating	\$ 1,10	4,028 \$	336	5,278	\$	6,410	\$ 1,433,896
Capital projects	1,12	7,263	56	5,294		32,937	1,150,620
Stabilization	19	3,198	167	7,138		-	360,336
Water Control Structure	14	7,633	54	1,738		41,077	161,294
Sewage systems inspections	22	7,435	74	1,204		-	301,639
Dr. Jackson - Forestry programs	1	1,037		552		-	11,589
Findlay Creek	25	4,950	12	2,732		250,000	17,682
Environmental Projects	3	0,180	1	1,507		-	31,687
MNR revenue sharing (<i>Note 7)</i>	1	3,260		662		-	13,922
School programs (Note 7)		2,397		119		-	2,516
Land acquisition - forestry	4	8,254	2	2,409		-	50,663
Memorial fund (Note 7)	5	8,860	2	2,907		6,784	54,983
Year ended December 31, 2023	\$ 3,21	8,495 \$	709	9,540	\$	337,208	\$ 3,590,827
Year ended December 31, 2022	<u>\$ 3,10</u>	6,682 \$	§ 146	6,936	\$	35,121	\$ 3,218,495

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Operations** Year Ended December 31, 2023

		Budget 2023	Actual 2023	Actual 2022
REVENUE				
Ministry of Natural Resources and Forestry Source water protection Municipal levies Special levies Federal - other funding Provincial - other funding Municipal - other funding Other sources	\$	91,070 118,456 3,920,525 906,000 744,680 47,350 628,161 2,643,562	\$ 91,070 131,754 3,920,525 540,478 1,052,389 80,393 1,497,540 3,707,223	\$ 91,070 129,614 3,768,377 535,745 443,647 18,619 501,049 2,726,860
TOTAL OPERATING REVENUE		9,099,804	11,021,372	8,214,981
RESOURCE MANAGEMENT (Schedule 1) Water response programs Partner programs Projects Landowner stewardship outreach		527,110 851,180 765,543 435,880 2,579,713	122,161 874,657 279,497 448,587	184,830 451,370 343,533 530,841 1,510,574
PROPERTY & APPROVALS (Schedule 2) Property Approvals Projects	_	1,133,167 1,621,249 452,215	1,365,112 1,742,660 1,268,841	1,257,445 1,602,678 831,785
	_	3,206,631	4,376,613	3,691,908
CORPORATE & COMMUNITY SERVICES (Schedul Corporate services Information management and technology Communications and outreach	ile 3) _	1,193,327 179,420 301,063 1,673,810	1,096,343 141,596 342,116 1,580,055	1,113,576 104,716 270,999 1,489,291
TOTAL OPERATING EXPENSES DEPRECIATION		7,460,154 309,317	7,681,570 332,942	6,691,773 308,641
TOTAL EXPENSES	_	7,769,471	 8,014,512	 7,000,414
NET SURPLUS		1,330,333	3,006,860	1,214,567
ACCUMULATED SURPLUS, BEGINNING OF YEAR	_	15,178,930	15,178,930	13,964,363
ACCUMULATED SURPLUS, END OF YEAR	\$	16,509,263	\$ 18,185,790	\$ 15,178,930

SOUTH NATION RIVER CONSERVATION AUTHORITY **Statement of Cash Flows** Year Ended December 31, 2023

	2023	2022
OPERATING ACTIVITIES		
Net Surplus	\$ 3,006,860	\$ 1,214,567
Items not affecting cash:	000 0 10	000 044
Depreciation	332,942	308,641
Contributed tangible capital assets	(835,000)	(47,333)
Gain on disposal of tangible capital assets	 (338)	(1,950)
	 2,504,464	1,473,925
Changes in non-cash working capital:		
Accounts receivable	(197,409)	(284,241)
Receivable from municipalities	59,559	58,532
Accounts payable and accrued liabilities	13,927	278,761
Deferred income	(625,926)	1,046,922
Prepaid expenses	 (12,323)	(25,530)
	(762,172)	1,074,444
Cash flow from operating activities	1,742,292	2,548,369
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CAPITAL ACTIVITIES		
Purchase of tangible capital assets	(2,166,648)	(877,361)
Purchase of tangible capital assets under construction	(78,883)	(92,735)
Proceeds on disposal of tangible capital assets	 19,925	1,950
Cash flow used by capital activities	 (2,225,606)	(968,146)
INCREASE (DECREASE) IN CASH FLOW	(483,314)	1,580,223
CASH - BEGINNING OF YEAR	 5,287,390	3,707,167
CASH - END OF YEAR	\$ 4,804,076	\$ 5,287,390

1. DESCRIPTION OF BUSINESS

The South Nation River Conservation Authority (the "Authority") is established under the Conservation Authorities Act - Ontario. It acts as the agent for water and land conservation and management for its member municipalities.

The Authority is a registered charity and, as such, is exempt from income tax and may issue tax receipts to donors.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Significant Accounting Policies

The financial statements of the Authority are the responsibility of and prepared by management in accordance with the Canadian public sector accounting standards (PSAS).

Revenue and expenditures are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenue as it becomes available and measurable and an expenditure is recognized when incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.

Basis of presentation

The financial statements of the Authority are the representations of management prepared in accordance with the Chartered Professional Accountants of Canada Public Sector Handbook, that sets out generally accepted accounting principles for public sector organizations in Canada. The financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards.

Cash and cash equivalents

Cash includes cash held in banks and cash on hand.

Deferred income

The Authority receives certain amounts from other entities, the proceeds of which may only be used in the conduct of certain programs or completion of specific work. Further, certain user charges and fees are collected but for which the related services have yet to be performed. These amounts are recognized as revenue when the related expenditures are incurred or services performed.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments

Initial measurement

The Authority recognizes its financial instruments when the authority becomes party to the contractual provisions of the financial instrument. All financial instruments are intially recorded at their fair value.

Subsequent measurement

All financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs

Transaction costs are added to the carrying amount for those financial instruments subsequently measured at amortized cost.

Impairment

All financial assets are tested annually for impairment. Management considers recent collection experience for the financial assets, such as a default or delinquency in interest or principal payments in determining whether objective evidence of impairment exists. Any impairment which is not considered temporary is recorded in the statement of operations. Write-downs of financial assets at amortized costs to reflect losses in value are not reversed for subsequent increases in value.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Tangible capital assets

Tangible capital assets are stated at cost or deemed cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Buildings	10 to 40 years	straight-line method
Equipment	5 to 25 years	straight-line method
Furniture and fixtures	10 years	straight-line method
Vehicles	5 to 7 years	straight-line method
Computer and networking equipment	3 to 5 years	straight-line method
Computer software	3 to 5 years	straight-line method
Parking lot and other land	10 to 20 years	straight-line method
improvements		
Flood control structures	50 years	straight-line method

One half of the above rates are used in the year of acquisition.

Tangible capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Tangible capital assets received as unrestricted contributions are recorded at fair market value at the date of receipt and are also recorded as revenue.

The organization regularly reviews its tangible capital assets to eliminate obsolete items.

The organization has capitalization thresholds. For all additions of tangible capital assets, including pooled assets, the following capitalization thresholds apply: Land improvements, buildings, and flood control structures - \$10,000; all other tangible capital assets - \$5,000.

Reserves

Reserves for future expenditures and contingencies are established as required at the discretion of the members of the Board of Directors of the Authority. Increases or decreases in these reserves are made by appropriations to or from reserves.

Revenue Recognition

The Authority follows the deferral method of accounting for contributions. Government assistance is recorded as revenue when eligible claims are determined and the expenditure incurred. Levies on member municipalities are recorded after Board of Directors' approval and recorded as revenue in the year levied. When revenue from special programs is received in advance of the related expenditure, such revenue is deferred until the year in which the expenditure is incurred.

Government transfers are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Donated materials and services

Donated materials and services are recorded at fair market value if they would otherwise have been purchased.

Contributed services

Volunteers contribute a significant amount of their time each year. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

Pension Plan

The Authority accounts for its participation in the Ontario Municipal Employees Retirement Systems (OMERS) as a defined benefit pension plan.

Use of Estimates

Since precise determination of many assets and liabilities is dependant upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and assumptions. These have been made using careful judgments. Actual results could differ from management's best estimates as additional information becomes available in the future. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the periods in which they become known. Areas where estimations are used include accrued liabilities, deferred revenue, useful life of tangible capital assets and allowance for doubtful accounts.

3. FINANCIAL INSTRUMENTS

The Authority is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Authority's risk exposure and concentration as of December 31, 2023.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Authority is exposed to credit risk from customers. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Authority is exposed to a high concentration of credit risk as one entity represents 34% of accounts receivable and one entity represents 93% of receivable from municipalities (Note 4). The Authority has deemed all amounts receivable at year end to be collectible. There has been no change to the risk exposure from the prior year.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Authority is exposed to this risk mainly in respect of its receipt of funds from its customers and other related sources, contributions to the pension plan, and accounts payable.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Authority is mainly affected by interest rate risk.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rates. In seeking to minimize the risks from interest rate fluctuations, the Authority manages exposure through its normal operating and financing activities. The Authority is exposed to interest rate risk primarily through its floating interest rate bank indebtedness and credit facilities.

Unless otherwise noted, it is management's opinion that the Authority is not exposed to significant other price risks arising from these financial instruments.

4.	RECEIVABLE FROM MUNICIPALITIES		
		 2023	2022
	Due from various municipalities for their portion of the funds used to purchase and renovate the head office in Finch. Receivable in blended payments with interest charged at 1.75% per annum, due in 2027.	\$ 248,894	\$ 308,453
		\$ 248,894	\$ 308,453
	Principal repayment terms are approximately:		
	2024 2025 2026 2027	\$ 63,017 60,882 61,952 63,043	
		\$ 248,894	

5. DEFERRED INCOME

	b 	Balance, eginning of year	Fu	nds received	Fu	unds earned	2023
Resource Management Partner programs Projects	\$	516,385 312,541	\$	858,332 -	\$	(724,002) (197,928)	\$ 650,715 114,613
		828,926		858,332		(921,930)	765,328
Property & Approvals Buildings & infrastructures Community lands Development review Sewage systems review Projects		17,188 1,325,623 6,541 173,254 85,938		46,000 6,371,899 411,255 634,607 583,995		(35,822) (6,666,574) (400,544) (661,793) (598,549)	27,366 1,030,948 17,252 146,068 71,384
Buildings and infrastructures		1,608,544		8,047,756		(8,363,282)	1,293,018
Corporate & Community Services Corporate services Communications & outreach		246,805 79,710		21,956		(246,805) (21,955)	<u>79,711</u>
	_	326,515		21,956		(268,760)	79,711
	\$	2,763,985	\$	8,928,044	\$	(9,553,972)	\$ 2,138,057

6. TANGIBLE CAPITAL ASSETS

<u>Cost</u>	 2022 Balance		Additions	D	isposals	2023 Balance
Land Buildings Equipment Furniture and fixtures	\$ 9,033,664 1,264,466 1,007,400 236,462	\$	1,835,150 - 36,657	\$	- 27,596	\$ 10,868,814 1,264,466 1,016,461 236,462
Vehicles Computer and networking	424,939		91,718		-	516,657
equipment Computer software Parking lot and other land	655,666 133,927		15,246 -		7,115 -	663,797 133,927
improvements Flood control structures	372,059 4,814,000		1,022,877 -		-	1,394,936 4,814,000
	\$ 17,942,583	\$	3,001,648	\$	34,711	\$ 20,909,520
Accumulated Amortization	 2022 Balance	Α	mortization	Am	cumulated nortization Disposals	2023 Balance
Buildings Equipment Furniture and fixtures Vehicles Computer and networking	\$ 443,674 542,519 224,605 278,364	\$	35,003 81,427 2,431 49,366	\$	- 8,010 - -	\$ 478,677 615,936 227,036 327,730
equipment Computer software Parking lot and other land	601,080 133,440		33,420 487		7,115 -	627,385 133,927
improvements Flood control structures	 233,917 4,019,420		46,568 84,240		-	280,485 4,103,660
	\$ 6,477,019	\$	332,942	\$	15,125	\$ 6,794,836

SOUTH NATION RIVER CONSERVATION AUTHORITY

Notes to Financial Statements Year Ended December 31, 2023

6. TANGIBLE CAPITAL ASSETS (continued)

Net book value	2023	2022
Land Buildings Equipment Furniture and fixtures Vehicles Computer and networking equipment Computer software Parking lot and other land improvements Flood control structures	\$ 10,868,814 785,789 400,525 9,426 188,927 36,412 - 1,114,451 710,339	\$ 9,033,664 820,792 464,880 11,857 146,575 54,586 487 138,142 794,580
	<u>\$ 14,114,683</u>	\$ 11,465,563

7. RESERVES

a) Revenue Sharing

In accordance with the Ministry of Natural Resources and Forestry Revenue Sharing Policy, \$662 (2022 - \$310) interest received during the year has been transferred to the revenue sharing reserve.

b) School Programs and Memorial Fund

These reserves were established in 1998 to receive specified donations that are used to fund the School Programs and the Memorial Fund.

8. CONTINGENCIES

Under the Forestry Act, the Authority may be liable to the Ministry of Natural Resources and Forestry for an amount not greater than 50% of the proceeds from sale of lands for which acquisition grants were received from the Ministry of Natural Resources and Forestry. As of December 31, 2023 management is not aware of any liability in this regard.

SOUTH NATION RIVER CONSERVATION AUTHORITY Notes to Financial Statements

Year Ended December 31, 2023

9. CREDIT FACILITIES - ROYAL BANK

The Authority has an authorized \$1,000,000 revolving demand facility by way of Royal Bank Prime based loans bearing interest at prime less 0.50% and Bankers' Acceptance with an acceptance fee of 0.40%.

This facility is secured by:

- a) General security agreement signed by the borrower constituting a first ranking security interest in all personal property of the borrower; and
- b) Borrowing resolution.

At year end, \$1,000,000 (2022 - \$1,000,000) was available on this facility.

10. PENSION PLAN

The Authority makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer retirement pension plan, on behalf of its eligible employees. The plan is a defined pension benefit plan, which specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay. Employers and employees contribute equally to the plan.

As OMERS is a multi-employer defined benefit pension plan, any pension plan surpluses or deficits are a joint responsibility of all eligible organizations and their employees. As a result, the Authority does not recognize any share of the OMERS pension funding deficit of \$4,202,000 (2022 - \$6,678,000) as the Authority's portion of the amounts is not determinable. Contributions made by the Authority to OMERS for 2023 was \$281,932 (2022 - \$255,425).

11. ACCUMULATED SURPLUS

	2023	2022
Accumulated surplus consists of:		
Tangible capital assets	\$ 14,114,683	\$ 11,465,563
Tangible capital assets under construction	179,790	100,907
Reserves	3,590,827	3,218,495
Surplus - operations	300,490	393,965
	\$ 18,185,790	\$ 15,178,930

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

SOUTH NATION RIVER CONSERVATION AUTHORITY **Resource Management (Schedule 1)** Year Ended December 31, 2023

		2023	2022
RESOURCE MANAGEMENT Grants Salaries and employee benefits Contracted and technical service Tree planting material and services Advertising and promotion Supplies Travel and training Consultants and legal fees Equipment repairs and maintenance Vehicle Committee meetings Memberships Bank charges and interest	\$	451,891 439,390 429,170 283,812 30,847 29,972 23,123 19,684 10,301 4,130 1,768 772 42	\$ 343,306 589,540 133,101 296,115 3,269 81,420 13,504 32,236 13,162 2,884 450 1,535 52
· ·	 \$	1,724,902	\$ 1,510,574

SOUTH NATION RIVER CONSERVATION AUTHORITY Property & Approvals (Schedule 2) Year Ended December 31, 2023

	2023		2022	
PROPERTY & APPROVALS				
Salaries and employee benefits	\$ 3,325,724	\$	2,765,633	
Contracted and technical service	509,872		432,318	
Supplies	115,801		98,397	
Consultants and legal fees	113,029		72,610	
Vehicle	110,045		103,661	
Property taxes and drainage assessment	86,619		71,319	
Utilities	46,824		40,570	
Travel and training	32,329		15,611	
Tree planting material	26,261		3,742	
Insurance	20,319		19,594	
Equipment repairs and maintenance	18,907		41,863	
Leases	14,405		13,980	
Telephone	7,435		4,637	
Memberships	2,933		5,544	
Bank charges and interest	367		429	
Grants	 (54,257)		2,000	
	\$ 4,376,613	\$	3,691,908	

SOUTH NATION RIVER CONSERVATION AUTHORITY Corporate & Community Services (Schedule 3) Year Ended December 31, 2023

	2023		2022	
CORPORATE & COMMUNITY SERVICES Salaries and employee benefits Insurance Contracted and technical service Board and committee meetings Consultants, legal and audit fees Advertising and promotion Equipment, software, repairs and maintenance Telephone and internet Travel and training Conservation Ontario levy Supplies Bank charges and interest Memberships	\$	939,779 155,696 108,166 54,651 45,734 43,957 43,784 42,479 40,440 35,592 29,828 19,602 15,597	\$	912,744 139,842 98,982 34,135 96,616 34,165 33,690 31,762 20,831 34,482 8,358 16,901 21,037
Program support	<u> </u>	4,750 1,580,055	\$	5,746 1,489,291